

2019 APPLICATION GUIDE
PROJECT GRANTS
CREATING OPPORTUNITY & INDEPENDENCE

Craig H. Neilsen Foundation



This guide provides information on the Craig H. Neilsen Foundation’s Creating Opportunity & Independence (CO&I) grants. It is the Principal Investigator (PI)/Fellow/Applicant’s (hereafter referred to as “Applicant”) responsibility to carefully review the current guidelines. Submissions that do not adhere to the most current guidelines, deadlines and/or required documentation will be disqualified without review.

CURRENT DEADLINES	
January 18, 2019 5:00 PM (Eastern Time)	Letter of Intent (LOI) Submission Due via proposalCENTRAL
April 2019	Notification of LOI Results
April 30, 2019 5:00 PM (Eastern Time)	Full Grant Application (FGA) Submission Due via proposalCENTRAL
September 2019	Notification of FGA Results
October 2019	Awarded Grants to be Funded

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PART 1: OVERVIEW OF FUNDING

A. About the Neilsen Foundation

The Craig H. Neilsen Foundation was established in 2002 as a private foundation dedicated to spinal cord injury (SCI) research and quality of life programs for people living with SCI. Mr. Neilsen lived with a high level spinal cord injury for 21 years until his passing in 2006. He was a visionary with an entrepreneurial spirit who led his companies with inexhaustible passion. Craig Neilsen wanted his foundation to contribute in a significant way to SCI research and to offer those with SCI the quality of life they deserve.

Mission

Craig H. Neilsen Foundation's funding is dedicated to supporting both programs and scientific research to improve the quality of life for those affected by and living with spinal cord injury.

Vision

Individuals with spinal cord injuries, and those who care for them, live full and productive lives as active participants in their communities.

Values

Our values are inspired by our Founder, Craig Neilsen, who overcame barriers during his lifetime, empowered others to do the same, and created this organization to impact the field today and expand solutions for tomorrow. We value excellence, leadership, accountability, innovation, and collaboration.

CRAIG H. NEILSEN FOUNDATION SCI FUNDING PORTFOLIOS

Research Grants:

- Spinal Cord Injury Research on the Translational Spectrum (SCIRTS): The goal of the portfolio is to address gaps in the field and advance novel approaches to improving function and developing curative therapies after SCI. This research is designed to improve understanding and advance the treatment of acute and chronic SCI and includes mechanistic, preclinical, translational and/or clinical studies.
- Psychosocial Research (PSR): The goal of the portfolio is to develop sound data to inform and disseminate best practices that produce better outcomes, improving quality of life for people living with SCI. This research explores the interrelation of behavioral, social and psychological factors that influence participation, health practice, lifestyle, and support systems in community and clinical settings.

Programmatic Grants:

- Creating Opportunity & Independence (CO&I): The goal of the portfolio is to enhance quality of life for individuals and their families living with SCI through grants to support innovative programs/projects that improve participation and independence. Areas of focus include: arts, sports and recreation, assistive technology, education, employment, independent living, and rehabilitation.

Education Grants:

- Spinal Cord Injury Medicine Fellowships (SCIMF): The goal of the portfolio is to support clinical training and to ensure that a sufficient number of physicians are attracted to the field to meet the needs of patients with SCI. SCIMF grants are awarded to ACGME-accredited programs to train physicians specifically in the field of SCI care.
- Neilsen Scholarship Program (NSP): The goal of the portfolio is to support students with SCI in their pursuit of higher education. Funding to selected academic institutions provides scholarships to qualified students in the curriculum of their choice. The Neilsen Foundation supports tuition, fees, books, as well as providing supplemental support funds to remove barriers to academic progress related to the students' SCI-associated needs.

Please visit the Neilsen Foundation website at www.chnfoundation.org for application guides, deadlines and information on previously funded grants.

B. CO&I Portfolio Funding

PORTFOLIO SPECIFIC OBJECTIVES

In support of the Neilsen Foundation's mission, CO&I grants support innovative programs/projects that improve participation and independence for individuals living with SCI and address critical areas of need in rehabilitation, transitional stages, and in the community. CO&I grant support includes, but is not limited to, access to assistive technology, rehabilitation programs and clinical equipment, transportation, vocational programs, initiatives in education, and patient assistance programs.

The Neilsen Foundation is interested in projects that have broad impact, affect people across the lifespan, demonstrate community partnerships and empower individuals with SCI by providing options and opportunities to achieve greater independence.

This Application Guide is intended specifically for the following grant funding categories:

- CO&I Project Grants

C. Eligibility and Other Requirements

ELIGIBILITY

- The grantee must be a **nonprofit institution/organization or rehabilitation facility located in the United States or Canada** with a demonstrated capability to conduct grant-funded programs or activities.
- Neilsen Foundation grants are not awarded to individuals, private foundations or certain 509(a)(3), Type III supporting organizations.
- The PI/Applicant named in a grant application must be deemed eligible by his/her institution/organization to apply for a grant, and is expected to be responsible for conduct of the program/project.

- An institution/organization may only submit one application in a given program cycle and may hold only one Neilsen Foundation award within a given CO&I grant category at one time. (See below PART 2, SECTION E. Concurrent Grants Across Neilsen Foundation Portfolios).

OTHER REQUIREMENTS

- All application materials and communications (including IRB approvals, where applicable) must be written in English and budgets must be in U.S. dollars.
- Applicants should carefully review additional requirements specific to each funding category (see instructions below) to ensure they meet the relevant, specific requirements before submitting either a Letter of Intent (LOI) or Full Grant Application (FGA).
- Grants from the Neilsen Foundation may be multi-year awards. Funding for each subsequent year will be contingent on a favorable review of an annual progress and expenditure report. Approval of a final project and final expenditure report will be required at the end of the grant term.
- Perceived or real conflicts of interest (e.g., shareholder in a company providing a device for a study or program) must be disclosed in all stages of the application process.
- The grantee institution/organization will retain title to Intellectual Property developed through the study or program/project.

CO&I PROJECT GRANTS

Overview:

- CO&I Project Grants support equipment, services or programs benefiting individuals with SCI.
- Topic areas include:
 - Arts, Sports and Recreation: e.g., community partnership initiatives, visual and performing arts programs, equipment, travel funds, event support or wellness programs.
 - Assistive Technology: i.e., access to a piece of equipment, device or product system (e.g., an app) to increase, maintain or improve functional capabilities of individuals with SCI.
 - **NEW:** Education: i.e., programs to promote return to school/university, education readiness, literacy interventions, General Education Development (GED) courses, tutoring programs. *For educational activities used as a tool to advance employment, independent living, or rehabilitation, select the respective programmatic goal, as opposed to Education.*
 - Employment: e.g., vocational training, local employment placement, return-to-work programs, employment initiatives.
 - Independent Living: e.g., accessible housing to move individuals with SCI out of nursing homes, adaptive driving programs, consumer education focused on independent living, transition/reintegration projects, companion animal services, independent living center support for SCI.
 - Rehabilitation: e.g., health/wellness literacy, patient/family education, patient assistance funds and equipment, including clinical and/or assistive technology associated with rehabilitation services for people with SCI.

- Topic areas do not include:
 - Academic Scholarships: The Neilsen Foundation supports educational scholarships for students with SCI at select colleges and universities throughout the U.S., by invitation only, through the Neilsen Scholarship Program.
 - Conferences: If the sole purpose of a proposed project is to support a consumer-based conference, contact the CO&I Program Officer before submitting an LOI.
- Funding is for one year, from \$25,000 - \$100,000.

Details for This Funding Category:

- **Focus on SCI:** CO&I Project Grant applications must clearly address the needs of people living with SCI and must include the projected numbers of individuals to be served. While the Neilsen Foundation understands that spinal cord disease/conditions may be closely linked, the Neilsen Foundation's primary area of focus is on traumatic and chronic SCI.
- **Impact and innovation:** The Neilsen Foundation prioritizes novelty of approach and programs/projects that are likely to exert a sustained, powerful influence on quality of life for individuals living with SCI.
- **Relevance:** Applicants must demonstrate relevance to the mission of the Neilsen Foundation.
- **Feasibility:** The project must be accomplishable within the grant period, given documented experience and expertise, past progress, requested and available resources, and institutional/organizational commitment.
- **Sustainability:** Applicants should address sustainability beyond Neilsen Foundation funding, including future staff salaries, equipment, maintenance and other necessary costs.
- **Collaboration:** Applicants are encouraged to demonstrate meaningful community partnerships so that duplication of services can be avoided. Demonstration of shared community resources is also encouraged.
- **Project evaluation:** Clear project evaluation measures (beyond simply citing how many persons are served) are required.
- **Medical supervision, if medical/clinical equipment is requested:** Any institution/organization requesting funding for medical/clinical equipment that will be used with patients or participants must provide clear documentation demonstrating medical supervision with clinically trained staff.
- **Do not expect ongoing Neilsen Foundation funding:** Grant recipients should not rely on the Neilsen Foundation for annual support of a specific program/project. It is strongly recommended that institutions/organizations have additional sources of funding. *Under no circumstances will the Neilsen Foundation be obligated to continue funding any program/project.*
- **Allowable Costs:**
 - **Grant funding ranges:** Any request of \$50,000 or more must describe other funding sources that have been secured or are pending for the same program/project. Requests of \$75,000

or more should be highly innovative projects, serve a large SCI population and/or provide compelling justification based on unmet need.

- **Indirect costs:** The maximum amount allowed for indirect costs (i.e., administrative, overhead, per capita infrastructure costs, operating costs, etc.) is 10% of the total cost.
- **Staff salary:** Any request for staff salary must be for required activities on the proposed program/project and be fully justified.
- **Prohibited Costs:**
 - **Staff continuing education costs are not allowed:** The Neilsen Foundation considers this the responsibility of the institution/organization.
 - **Support for capital building projects is not allowed:** The Neilsen Foundation does not support capital building projects, including new construction or renovations.
 - **Other Personnel Costs:** The Neilsen Foundation *does not* fund graduate student tuition or fees; however, stipends/salaries for graduate students can be included. There is no restriction on the percentage of support for such positions.

PART 2: APPLICATION PROCESS

A. Submission Requirements

For each cycle, the application process begins with an LOI. FGAs will only be accepted from Applicants invited through the most recent LOI competition.

The Neilsen Foundation uses the web-based grants system, proposalCENTRAL (<https://proposalCENTRAL.altum.com>), to review and manage its grants.

TIMELY SUBMISSION

All application deadlines, dates and times are strictly enforced. The online system, proposalCENTRAL, will automatically close at the cycle's stated deadline date and time.

We strongly recommend that you begin the application process in proposalCENTRAL well in advance of all deadlines. *Late submissions will not be considered.*

NOTE: Do not wait until the last day to submit your grant application and any required documentation. Technical difficulties will not be accepted as an explanation for late submissions.

NEILSEN FOUNDATION TEMPLATES

The Neilsen Foundation requires that all Applicants use the most recent templates provided in proposalCENTRAL for the LOI and FGA processes. *It is important to note that Applicants **may not modify** any Neilsen Foundation template.* Examples of disallowed modifications include changing margins, deleting template text (including instructions), changing form font sizes, etc. **If an Applicant modifies or fails to use a current Neilsen Foundation template or exceeds page limits, the LOI or FGA will automatically be disqualified for the current cycle.**

NOTE FOR MAC USERS: All Neilsen Foundation documents are created in Microsoft Word. Mac users may experience difficulties; it is strongly recommended that Applicants allow ample time to create and submit proposal materials. If you experience difficulty with the templates, contact your local IT support.

PDF ATTACHMENTS

All documents must be submitted as portable document format (PDF) attachments. If you need assistance in converting documents to PDF, go to section “Download Templates & Instructions” (located in the navigation bar on the left) and click on the link “Click here for a list of PDF generators” to view “Converting Your Documents to PDFs.” If you need further assistance, contact proposalCENTRAL Customer Service at (800) 875-2562 or via email at pcsupport@altum.com.

APPLICANT CONTACT INFORMATION

Contact information entered in proposalCENTRAL must include a physical street address for the Applicant’s institution/organization and a current email address for the PI/Applicant.

The Neilsen Foundation relies on contact information located in proposalCENTRAL to contact its applicants and grantees. In order to receive important updates, it is the PI/Applicant and grantee institution/organization’s responsibility to keep his/her proposalCENTRAL contact information current. This includes current information for the institution/organization’s grants administrator, signing official and financial officer.

The Neilsen Foundation recommends that Applicants check the “Auto Notify” box in the “Enable Other Users to Access this Proposal” section in proposalCENTRAL, for at least one other contact at the institution/organization. The “Permissions” access level for other contacts can be set as view, edit or administrator.

NOTE: If the contact information in proposalCENTRAL is outdated, and we are unable to contact you, we will assume that you are no longer interested in funding from the Neilsen Foundation. This includes all significant information, from notification of a grant award to reporting deadlines.

INFORMATION CONSISTENCY AND ACCURACY

- Respond to all sections of the templates. If a section or question does not apply to the application, enter “N/A.”
- It is suggested that the Applicant carefully proofread all sections of the LOI or FGA materials for consistency and accuracy before submitting in proposalCENTRAL.
- The Applicant must verify that all PDF documents are legible.
- Inaccurate or incomplete submissions will be disqualified without review.

PROTECT YOUR PROPOSAL CENTRAL USERNAME AND PASSWORD

To protect your account information, emails you receive from the proposalCENTRAL email system will no longer contain a link that includes Usernames and Passwords. If you need to forward any emails from earlier cycles to another individual, we recommend that you delete any confidential information that was previously included.

TECHNICAL ASSISTANCE

For technical questions regarding the online submission process, contact proposalCENTRAL Customer Service at (800) 875-2562 or via email at pcsupport@altum.com, during business hours, Monday–Friday, 8:30 AM–5:00 PM (Eastern Time). *There is no technical support available on weekends or holidays.*

ProposalCENTRAL also has a tutorial section on its website that may be helpful in completing the application: <https://proposalCENTRAL.altum.com/help.asp> or select the “Contact Us” link located in the “Help” drop down menu.

B. Letter of Intent (LOI) Submission

DEADLINE

Refer to page one of this Application Guide for the LOI deadline. The proposalCENTRAL online submission system will automatically close at 5:00 PM (Eastern Time) on the due date. *Late submissions will not be considered.*

FORMAT

All LOI applications must be submitted online, via proposalCENTRAL. The current LOI template in proposalCENTRAL (<https://proposalCENTRAL.altum.com>) must be used. Further instructions and page limitations will be provided on the LOI template. The Neilsen Foundation LOI template may not be modified by the Applicant. **All original text and formatting must remain on the submitted LOI.**

EVALUATION CRITERIA FOR LOI

LOIs will be reviewed by members of the Neilsen Foundation staff and external peer reviewers. This evaluation will be based on relevance of the proposed Goals to the Neilsen Foundation, potential impact to individuals with SCI and specific requirements of the funding category. Any notable issues in presentation or feasibility will be taken into consideration, along with the preliminary budget relative to the scope of the proposed project.

NOTIFICATION OF LOI RESULTS

Applicants will be notified via email whether they are invited to submit an FGA, or if the LOI has been declined. An LOI must be approved by the Neilsen Foundation in order for the Applicant to move to the next step of the grants process, submitting an FGA.

C. Full Grant Application (FGA) Submission

Only Applicants invited to apply through the current cycle’s LOI process may submit an FGA. Refer to page one of this Application Guide for the FGA deadline. All FGAs must be submitted online, via proposalCENTRAL. *The proposalCENTRAL system will not allow an application to be submitted until all required documents are uploaded. To check for any missing required information or files before submitting an application, go to the “Validate” section (located in the navigation bar on the left) and click the “Validate” button.* The proposalCENTRAL online submission system will automatically close at 5:00 PM (Eastern Time) on the due date. *Late submissions will not be considered.*

FORMAT

The FGA template in proposalCENTRAL (<https://proposalCENTRAL.altum.com>) must be used. Further instructions and page limitations will be provided on the application templates. The Neilsen Foundation application templates may not be modified by the Applicant. **All original text and formatting must remain on the submitted FGA.**

IMPORTANT NOTICE FOR FGAS

In the proposalCENTRAL online application in the Proposal Sections, under the “Signature Page(s)” section (located in the navigation bar on the left), press the “Print Signature Pages” button and ***print only page one (Grant Application) of the PDF file.*** Once this page is signed by the PI/Applicant AND the Signing Official, upload the PDF in the “Attachments” section.

It is important to view the uploaded documents to insure all PDFs are legible. In the online Proposal Section, return to “Signature Page(s)” and click on the “Print Signature Pages with Attachments” button to view the uploads.

APPLICATION REQUIREMENTS

It is strongly advised that Applicants review additional instructions under Proposal Sections (located in the navigation bar on the left) and templates provided in proposalCENTRAL.

EVALUATION CRITERIA FOR FGA

FGAs are peer-reviewed by members of the Neilsen Foundation’s Review Board and selected external reviewers. The critique and evaluation of an FGA will be based on merit, innovation and relevance to the Neilsen Foundation. A summary statement, if applicable, will be available to the PI/Applicant after the current grant cycle results are announced.

See Appendix for a list of FGA review criteria.

NOTIFICATION OF FGA RESULTS AND AWARD PROCESS

The Neilsen Foundation will notify Applicants whether the application has been approved or declined for funding, via email, approximately five months after the FGA deadline. Only approved FGAs will proceed to the award process.

Applicants whose FGA is approved for funding will be required to submit additional documentation to the Neilsen Foundation before grant funds will be issued to the grantee institution/organization. The additional documentation will include but is not limited to: 1) signed Grant Agreement; 2) Grantee Verification of Tax-Exempt Status including a copy of the institution/organization’s IRS Determination letter; 3) Project Summary; and 4) IRB Approval Letter (see below). Instructions for executing the additional documentation will be included in the award notification, which will be emailed to the Applicant via proposalCENTRAL.

INSTITUTIONAL REVIEW BOARD (IRB) APPROVAL

If the project includes work that requires IRB oversight for use of human subjects by the institution/organization, prior to receiving funding for an award, the PI must provide documentation of IRB approval. For multicenter clinical studies, use of a single IRB of record or a central IRB is strongly encouraged.

Important: The IRB approval letter must be on the institution/organization's letterhead, in English or with an English translation provided. The approval letter must include the following: 1) name of the IRB Chair; 2) expiration date of the approval; 3) PI's name (or mentor's name in the case of postdoctoral fellows); and 4) Neilsen Foundation project title. If the IRB approval is for a broader protocol and the title on the approval letter differs from the Neilsen Foundation title, the letter must mention that the approval also covers the project funded by the Neilsen Foundation. If multiple IRB approvals are required (e.g., multiple institutions/organizations), PIs must provide each approval letter as a separate PDF file.

NEILSEN FOUNDATION DUE DILIGENCE

Per the United States Pension Protection Act of 2006, private non-operating foundations are required to verify the nonprofit status of all prospective grantee institutions/organizations. When submitting an application, the PI/Applicant will also need to provide the following:

United States-based institutions/organizations:

- A copy of the institution/organization's U.S. IRS Determination letter, which proves the entity's 501(c)(3) designation or tax-exempt status under Internal Revenue Code Section 170(c)(1).
- *An institution/organization classified as a public charity under Section 509(a)(3) should refer to IRS Notice 2006-109 (dated 12/18/2006) titled "Interim Guidance Regarding Supporting Organizations and Donor Advised Funds," and its subsequent modification in IRS Notice 2014-4. The institution/organization will be required to provide the additional information and documentation specified in Section 3.01 of IRS Notice 2006-109. The Neilsen Foundation cannot issue grants to certain 509(a)(3), Type III supporting organizations.*

Canadian-based institutions/organizations:

- The Neilsen Foundation prefers to make grants to (i) a Canadian institution/organization that holds a U.S. IRS Determination letter, or (ii) a Canadian institution/organization's U.S.-based "friends of" charity, which holds a U.S. IRS Determination letter. If a Canadian institution/organization can satisfy either of these requirements, it must provide a copy of the U.S. IRS Determination letter for such entity (include all pages).
- If a Canadian institution/organization cannot satisfy either of the requirements above, it must be a "registered charity" with the Canada Revenue Agency (CRA) and provide a copy of the CRA website page that lists the entity's registration. *If a grant is approved for funding, the Neilsen Foundation will require additional information in order to make a determination that the Canadian institution/organization is the equivalent of a U.S. public charity.*

In conjunction with the documents listed above, the Neilsen Foundation requires that all institutions/organizations complete a "Grantee Verification of Tax-Exempt Status." The template is available in proposalCENTRAL, under Proposal Sections (located in the navigation bar on the left), "Download Templates & Instructions." Note: The entity listed on the "Grantee Verification of Tax-Exempt Status" must be the same as the entity listed on the U.S. IRS Determination letter or CRA website.

Do not upload copies of tax returns, EIN letters, W-9s, internal documents noting the institution/organization's nonprofit status, etc., in lieu of, OR in addition to, the IRS Determination letter. Only copies of the official IRS Determination letter will be accepted.

DISBURSEMENT OF GRANT FUNDS

Once the required documentation is received and approved by the Neilsen Foundation, and our due diligence process is complete, funds will be disbursed to the institution/organization by the start date of the grant.

FINAL REPORT

At the end of the grant period, PIs/Applicants will be required to report on final progress and expenditures, via proposalCENTRAL. Applicable templates are available on the Deliverables page. PIs/Applicants that do not comply with this requirement, or submit unsatisfactory reports, will not be eligible for future Neilsen Foundation funding until receipt of acceptable required report(s).

D. Resubmission of an FGA

Applicants are allowed to submit an LOI for a project that was not funded in a prior FGA cycle. A new LOI is required for the resubmission, but does not guarantee that the institution/organization will be invited to submit a revised FGA.

E. Concurrent Grants Across Neilsen Foundation Portfolios

- PIs/Applicants may hold only one Neilsen Foundation grant within a given portfolio at one time. A grantee must fulfill the obligations of a current grant, including submission of the Final Report and Final Expenditure Report, prior to the FGA deadline (see FINAL REPORT section, above).
- **For all Neilsen Foundation portfolios:** Non-trainee PIs/Applicants may apply for one grant per cycle per Neilsen Foundation portfolio (e.g., SCIRTS, PSR and CO&I), and may hold up to one grant in each of the three portfolios at a time. Such applications will be evaluated independently, according to each program's timelines, guidelines and review criteria.
- **For Fellowship/Training grants:** Postdoctoral Fellows, by definition, are not in a position to apply for a non-training award and should be focused on a defined training program specific to the needs of their research interests. Therefore, Postdoctoral Fellows *may not* submit multiple training applications to different programs at any point in the LOI or FGA submission process.

F. Additional Information

APPLICATION SUBMISSION CONTACTS

- For technical questions regarding the online submission process, contact proposalCENTRAL Customer Service at (800) 875-2562 or via email at pcsupport@altum.com, during business hours, Monday–Friday, 8:30 AM–5:00 PM (Eastern Time). *There is no technical support available on weekends or holidays.*
- ProposalCENTRAL also has a tutorial section on its website that may be helpful in completing your application: <https://proposalCENTRAL.altum.com/help.asp> or select the “Contact Us” link located in the “Help” drop down menu.

- For questions regarding an application's submission status contact Ehrica Hernandez (Grants Management Associate) at ehrica@chnfoundation.org.
- For questions regarding this portfolio contact Jane Otto (CO&I Program Officer) at jane@chnfoundation.org.
- For information about other Neilsen Foundation portfolios, visit our website, www.chnfoundation.org.

Note: The Neilsen Foundation strongly discourages Applicants from contacting any member of any Neilsen Foundation Review Board once an application has been submitted. Such contact will result in an automatic disqualification of the LOI or FGA.

APPENDIX: 2019 FULL GRANT APPLICATION REVIEW CRITERIA

PROJECT GRANTS

CREATING OPPORTUNITY & INDEPENDENCE

Craig H. Neilsen Foundation



OVERALL IMPACT

Following review and optional completion of the sections below, please provide strengths and weaknesses of the application, and any recommendations you would like provided to the applicant.

SIGNIFICANCE

The extent to which the program/project, if successfully carried out, will make an important contribution to the SCI community.

1. Are the project's general objectives relevant to the Neilsen Foundation's mission to support those living with a spinal cord injury?
2. Is this a new project that hasn't been addressed before in the SCI community?
3. Is there a need for this project in the SCI community?

FEASIBILITY/SUSTAINABILITY

1. What is the likelihood that the proposed project can be accomplished in the funding period?
2. Is the program sustainable beyond one year of funding?
3. Is the funding going to strengthen the program beyond one year of funding?
4. Will the project happen without Neilsen Foundation grant funding?

GOALS

1. What are the program/project goals?
2. Are the goals clear and measurable?
3. Is the project likely to meet the goals?

BUDGET JUSTIFICATION

1. Is the budget requested appropriate for the nature and scope of the project?
2. Is the budget fully justified?
3. Are there concerns about overlap with other funding sources?

TECHNICAL ELEMENTS

1. Provide an evaluation of the technical details of the application and explain if needed.
2. Is the application complete?
3. Did the applicant follow the template instructions (i.e., retain the table at the top of page one, retain the instructions and questions, not exceed the page limits, etc.)?
4. Is the application well written and easy to follow?